

Chichester Growth Deal

2018 to 2023



Agreed By

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Chichester Growth Deal 2018 to 2023

Summary

This Growth Deal sets out a joint commitment between Chichester District Council (CDC) and West Sussex County Council (WSCC) to align resources (both public and private sector) to deliver sustainable growth and unlock opportunities for new homes and new commercial and retail floorspace, preserving existing and creating new jobs. The Growth Deal priorities are:

- **Chichester City Vision** – priority interventions that, through WSCC and CDC working together, can enable key projects identified in the Vision (2017) to progress
- **Chichester Southern Gateway** – enhance this key gateway to the City and deliver a mixed use development that includes office, retail, residential and leisure uses.
- **Chichester Northern Gateway** – enhance this key gateway to the City and deliver a mixed use development that includes office, retail, residential and leisure uses.
- **Gigabit West Sussex Fibre Broadband** – ambitious proposals to improve digital connectivity in Chichester

The Growth Deal Principles

This Growth Deal builds upon the priorities identified within the Chichester Place Plan (2016) which provides a joint growth narrative for Chichester District Council and West Sussex County Council.

More widely, the Growth Deal supports the delivery of the growth aspirations identified in the CDC Corporate Plan 2015 -2018, the Local Plan Key Policies 2014 – 2029 and the West Sussex Plan 2017 - 2022.

The Growth Deal strengthens accountability and identifies coherent ways of working together improving communication, co-operation and efficiency. The Councils have agreed to work cooperatively and in partnership to deliver specific growth priorities (set out in Appendix A).

The Councils will agree opportunities for aligning and prioritising funding from all available funding streams (e.g. Business Rates Retention Scheme, Local Growth Fund, CIL, S106 etc.) to support the delivery of priorities identified within the Growth Deal. The Growth Deal priorities will be delivered through a series of associated projects brought together and managed within an overall Growth Programme to be progressed over the next 5 years (2018 to 2023).

There will be other statutory processes, including Planning, programmes and projects, not covered by the Growth Deal, where the Councils will work together to achieve the most effective outcomes for communities. The principles established in this Growth Deal may be helpful in developing working practices in other such areas in the future. The priorities and ways of working highlighted in this Growth Deal do not remove, or

alter, the Councils statutory duties and do not suggest or represent any pre-determination with respect to planning issues – the statutory planning process will be progressed as required for all proposals identified.

The Councils will ensure appropriate project management and quality management systems are in place to support the delivery of the Growth Deal priorities. Appropriate officer support will be assigned to the overall management of the Growth Programme to ensure that the close working relationship is monitored and regular progress reports are provided. Some issues/items will be commercially and politically sensitive and in such instances, handled within each of the Councils established internal procedures.

The Councils will work together to horizon-scan and undertake pipe-line planning in relation to the development of business plans, programmes and projects to consider whether any exceptional issues should impact on the existing Growth Deal Programme commitments and consider longer term opportunities that may support the delivery of growth outcomes.

The Growth Deal will be reviewed initially after 6 months and then annually with any proposed amendments being agreed by the Leaders and Chief Executive Officers.

The Growth Deal Governance Framework

The Governance Framework will ensure that the Growth Deal principles are achieved and the Growth Deal priorities are effectively delivered.

The Chichester Growth Board

The Growth Board, comprising senior elected members, nominated by the Leaders of the Councils, and senior officers of the Councils will meet quarterly to:

- Provide strategic leadership and direction to the Growth Programme.
- Ensure the alignment of investment to support delivery the Growth Programme.
- Monitor growth projects, considering progress made and if required agreeing remedial action to enhance delivery.
- Examine new opportunities to progress strategic growth projects, ensuring joint governance decisions and project initiation are taken as appropriate where projects involve a clear partnership approach.
- Be appraised of issues and obstacles affecting project delivery, agreeing action to boost progress where appropriate.
- Support the development of project teams to ensure the appropriate combination of officer input and expertise in key disciplines is achieved.

WSCC Growth Programme Delivery Manager and CDC Director of Growth and Place or nominated deputy will:

- Consider the progress of projects across the Growth Programme to inform reporting to the Growth Board.
- Make recommendations to the Growth Board on investment options and also individual project teams in relation to proposals during the design and development stages to provide direction and extra impetus for individual projects.

Individual Project Teams

The individual project teams will drive forward the delivery of the projects within the Growth Programme. The arrangements of individual project teams and project management techniques used will be fit for purpose and proportionate to the scale and

complexity of the growth project. Project Teams will involve a lead officer and other officers and/or consultants providing technical input. Stakeholder engagement and communication, also proportionate to individual projects, will enable the effective communication, assist in timely decision making, support the Councils statutory, and input to other functions, where required.

Chichester Vision Delivery Steering Group

The Growth Board will liaise closely with the Chichester Vision Delivery Steering Group. Key projects identified in the Chichester Vision Delivery Plan that require close partnership working between WSCC, CDC and other partners are identified in the Growth Deal and will be monitored by the Chichester Growth Board. The projects identified in the Growth Deal are WSCC priorities in terms of the allocation of WSCC resources and therefore WSCC resources to support other projects identified in the Vision or across the wider District will be limited.

The Vision Delivery Steering Group will provide leadership and governance for the remaining diverse and numerous projects and aspirations identified in the Chichester Vision.

Chichester Local Committee

The Chichester South County Local Committee can play a key role in helping the delivery of projects. Elected-members and officers of the Councils will, have an opportunity to discuss the progress of Growth Deal projects in the CLC and to monitor progress, identify and resolve cross authority issues and ensure risks are minimised.

The Growth Deal Priorities

The Action Plan in Appendix A identifies key steps required to progress the priorities identified within this Growth Deal. The overall aims of each priority are outlined alongside the shared approach the Councils will take to manage and monitor the progression of associated projects. The 'Partnership Lead' identified in the action plan will ensure the timely progression of work and that the scope of projects support the delivery of identified outcomes with other teams/ individuals identified as providing 'Subject Matter Expertise' either leading project delivery and/ or providing specific technical input. The Councils Legal and Finance Services will also be required to provide support to the progression of projects. The Action Plan identifies key decision points – projects will only be progressed beyond key decision points when the appropriate governance processes have been completed within each authority.

The Growth Priorities are:

- Delivering the Chichester Vision
- Delivering Growth at Southern Gateway
- Delivering Growth at Northern Gateway
- Delivering Gigabit West Sussex Fibre Broadband.

Growth Deal Agreement

Tony Dignum *(Leader of Chichester District Council)*
Louise Goldsmith *(Leader of West Sussex County Council)*
Diane Shepherd *(Chief Executive Officer of Chichester District Council)*
Nathan Elvery *(Chief Executive Officer of West Sussex Council Council)*

| Chichester District Council | West Sussex County Council |
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| Signed by the Leader: and Chief Executive: | Signed by the Leader: and Chief Executive: |

APPENDIX A - Chichester Growth Deal Action Plan

| | <p>Priority: Delivering the Chichester Vision – the Vision identifies three key themes:</p> <ul style="list-style-type: none">• Theme one: An accessible and attractive City Centre supporting ambitions and initiatives - to be easily accessible with less traffic, less pollution, further pedestrianisation and good public transport.• Theme two: A vibrant and growing economy supporting ambitions and initiatives – to be a City that pursues opportunities and takes a coordinated approach to new development• Theme Three: A leading visitor destination supporting ambitions and initiatives – to be a vibrant city centre offering high quality arts, heritage, culture and leisure opportunities. <p>An extensive delivery plan has been agreed. Key thematic areas where WSCC and CDC will work closely together are identified in this Action Plan. It is these areas that will be the focus for WSCC resources when progressing the delivery of the Vision.</p> <p>CDC and other partners will take the lead in driving forward some of the delivery priorities and progress will be monitored by the Vision Delivery Steering Group (WSCC input and investment in these projects will be limited and they are therefore not identified in this Growth Deal Action Plan – WSCC will however be represented on the Vision Delivery Steering Group).</p> | |
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| Key deliverables and activities: | Partnership Lead | Subject Matter Expertise |
| <p>1. Complete a transport feasibility study that supports the delivery of the of the Vision and Local Plan through:</p> <ul style="list-style-type: none">- Enabling the impacts of development proposals, both individually and cumulatively, on Chichester City to be understood and planned for.- Ensuring that the impacts of potential alterations to the A27 are understood and planned for.- Ensuring that the impacts of development at Southern Gateway and Northern Gateway are understood and planned for.- Ensuring that the impacts of aspirations in the Vision to calm traffic and re-allocate road space (including at West Street and the Horner / St Pancras / Market Avenue Car Park) are understood and planned for.- Taking account of the Road Space Audit and car parking strategy for Chichester to develop a Traffic and Parking Plan.- Considering, and developing where justified and agreed, the role of smarter travel initiatives as part of the package.- Considering, and developing where justified and agreed, the role for bus and rail partnership working in delivering the package.- | <p>WSCC: Growth Programme Delivery Manager</p> <p>CDC: Head of Planning Services</p> | <p>WSCC: Transport Policy Team</p> <p>WSCC: Parking Team</p> <p>WSCC: Public Transport Team</p> <p>CDC: Parking Team</p> <p>CDC: Planning Policy Team</p> |

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| 2. Engage elected-members and key stakeholders to establish support for the proposed phasing of sustainable transport improvements and identify preferred scheme option proposals for short-term progression. | | WSSC: Transport Policy Team CDC: Community Engagement team CDC : Public relations, Planning Policy and Environmental Policy |
| 3. Develop an appropriate governance process to ensure that funding opportunities to support the delivery of the identified transport improvements are aligned – including CIL, CDC & WSSC Capital Programmes, LEP LGF. | | WSSC: Transport Policy Team CDC: Planning Policy Team |
| Subject to governance decision to proceed | | |
| 4. Progress a detailed business case for investment for the improvements identified – including potentially investment from the WSSC Capital Programme. | | WSSC: Transport Policy Team WSSC: Legal Services WSSC: Financial Services. |
| 5. Ensure alignment with other Vision priorities led by partners – e.g. – review of public realm and street scene led by CDC and CCC; review of way finding led by the BID; improved cycle infrastructure led by CDC; review of short stay car parks led by CDC: | | WSSC : Transport Policy Team |
| 6. Undertake detailed design of agreed improvement proposals. | | WSSC: Engineering Services (Major Projects Team). |
| 7. On-site construction of improvement schemes. | | WSSC: Engineering Services (Major Projects Team). |
| | Outcomes: Key projects identified in the Vision are progressed to support growth in economic value and output of the City | |

| Priority: Delivering Growth at Southern Gateway - work together to implement the proposals contained within the Southern Gateway Masterplan and Supplementary Planning Document in the most efficient, effective, economical and sustainable manner. | | |
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| Key deliverables and activities: | Partnership Lead | Subject Matter Expertise |
| 1. Formal adoption of SPD following consultation process | CDC: Executive Director WSCC: Growth Programme delivery Manager | CDC: Planning Team. |
| 2. Provide transport advice to support the development of projects required to deliver the masterplan and SPD | | WSCC: Planning Services (Transport Policy). |
| 3. Liaise with key landowners to support the development of land assembly options and associated relocations | | CDC & WSCC: Property Teams. |
| 4. Identify funding options and prepare funding bids | | WSCC OPE Programme Manager |
| 5. Develop a business case to support land assembly and delivery of infrastructure improvements | | CDC & WSCC Legal and Finance Teams |
| Subject to governance decision to proceed | | |
| 6. Develop appropriate delivery arrangements | | WSCC & CDC Legal |
| 7. Site Assembly | | WSCC & CDC Property Teams |

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| 8. Deliver infrastructure improvements and any future investment in the development subject to formal approval. | | WSCC: Planning Services (Highway Implementation: S.278/S.38 Agreements). |
| Outcomes: <ul style="list-style-type: none"> • value of development maximised • new jobs created; • existing jobs protected • new homes / student accommodation delivered; • business / retail floorspace created • delivery of new community health facility supported (subject to funding, specification and commitment from the appropriate NHS body/ies); • return on capital investment secured; • a sense of place created including improvements to the public realm, the transport system and the appearance of buildings in the area. | | |

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| Priority: Delivering Growth at Northern Gateway – work together to develop and implement proposals that support the efficient, effective, economical and sustainable development of the Northern Gateway site to maximise economic benefit to the City. | | |
| Key deliverables and activities: | Partnership Lead | Subject Matter Expertise |
| 1. Feasibility study to identify fire station options. | WSCC: Growth Programme delivery Manager CDC: Executive Director | CDC: Planning Team. WSCC : Property and Fire Teams |
| 2. Opportunities to fully integrate the Chichester Festival Theatre and University with the City (North Street) are fully understood and planned for. | | CDC : Planning Team WSCC: Planning Services (Transport Policy). |
| 3. Impacts of strategic developments are understood and planned for. | | CDC : Planning Team WSCC: Planning Services (Transport Policy). |
| 4. Provide transport advice to support the development of a Masterplan | | CDC : Planning Team WSCC: Planning Services (Transport Policy). |
| 5. Liaison with landowners to support development land assembly and delivery of infrastructure improvements. | | CDC & WSCC: Property Teams. |
| 6. Development opportunities within the site are fully understood and planned for – a clear development Masterplan in place. | | CDC : Planning Team WSCC: Planning Services (Transport Policy). |
| 7. Identify funding options and prepare funding bids. | | |
| Subject to governance decision to proceed | | |
| 8. Develop a business case to support the delivery of the Masterplan including associated infrastructure improvements. | | CDC & WSCC Legal and Finance Teams |
| 9. Develop fit for purpose delivery arrangements | | WSCC & CDC Legal |
| 10. Site Assembly | | WSCC & CDC Property Teams |
| 11. Deliver infrastructure improvements and any future investment in the development subject to formal approval. | | WSCC: Planning Services (Highway Implementation: S.278/S.38 Agreements). |

Outcomes:

- value of development maximised
- new jobs created;
- existing jobs protected
- new homes
- business / retail floorspace created
- return on capital investment secured
- a sense of place created including improvements to the public realm, the transport system and the appearance of buildings in the area.

Priority: Gigabit West Sussex Fibre Broadband – By partnering with delivery organisations barriers to high speed digital connectivity will be reduced.

New companies will be attracted by the world-class connectivity offered and existing businesses will experience productivity gains and a boost to economic growth, delivering jobs, and driving up business rate income, with the network initially connecting local authority sites to provide benefit to all business in the area.

| Key deliverables and activities: | Partnership Lead | Subject Matter Expertise |
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| 1. Undertake feasibility study in relation to digital infrastructure in the town centre (Wifi, Sensors and Software). | WSSC: Growth Programme Delivery Manager CDC : Director of Corporate Resources | |
| 2. Progress business case to secure specialist support to develop scope of 'Gigabit West Sussex Fibre Broadband Project'. | | |
| Subject to governance decision to proceed | | |
| 3. Creation of a procurement framework to deliver end-to-end gigabit fibre network across West Sussex available to all Local Authorities. | | |
| 4. Implementation of the network in the Chichester - network initially anticipated to connect local authority sites. | | |
| 5. Development of schemes to enable businesses to enhance connectivity and growth. | | |

Outcomes:

- New companies are attracted by the world-class connectivity offered.
- Existing businesses experience productivity gains and a boost to economic growth, delivering jobs.
- Driving up business rate income and satisfaction with West Sussex as a place to start a business and get a job.
- Gigabit broadband will ensure that we attract and retain businesses within Adur & Worthing. As local authority funding moves towards full business rate retention the fibre broadband will contribute to a strong and stable council tax base for the Councils.
- The ultrafast broadband cable network will ensure that the Councils buildings and premises have access to ultrafast broadband at an equivalent cost to the existing Wide Area Network.
- The fibre network will be a strong value proposition for Councils as their relationship with businesses changes when business rates are fully retained by Local Authorities.